



Alternatives in Action

WHERE YOUTH CHOOSE TO LEAD

Meeting of the Alternatives in Action Board of Directors

Wednesday, November 6, 2019 at 6:00 pm

Alternatives in Action High School, 6221 E. 17th St., Oakland, CA 94621

INSTRUCTIONS FOR PRESENTATIONS TO THE BOARD BY PARENTS AND CITIZENS

Alternatives in Action (“AIA”) welcomes your participation at AIA Board meetings. The purpose of a public meeting of the Board of Directors (“Board”) is to conduct the affairs of AIA in public. Your participation assures us of continuing community interest in AIA. To assist you in the ease of speaking/participating in our meetings, the following guidelines are provided:

1. Agendas are available to all audience members at the door to the meeting.
2. “Request to Speak” forms are available to all audience members who wish to speak on any agenda items or under the general category of “Oral Communications.” “Oral Communications” is set aside for members of the audience to raise issues that are not specifically on the agenda. However, due to public meeting laws, the Board can only listen to your issue, not respond or take action. These presentations are limited to two (2) minutes and total time allotted to non-agenda items will not exceed sixteen (16) minutes. The Board may give direction to staff to respond to your concern or you may be offered the option of returning with a citizen-requested item.
3. When addressing the Board, speakers are requested to state their name and address from the podium and adhere to the time limits set forth.
4. Any public records relating to an agenda item for an open session of the Board which are distributed to all, or a majority of all, of the Board members shall be available for public inspection at 6212 E. 17th St. Oakland, CA 94621.

In compliance with the Americans with Disabilities Act (ADA) and upon request, Alternatives in Action may furnish reasonable auxiliary aids and services to qualified individuals with disabilities. Individuals who require appropriate alternative modification of the agenda in order participate in Board meetings are invited to contact the Executive Director’s office.

Agenda Items	Time	Lead																																							
1. Welcome! Call to Order Meeting was called to order by the Board President at _____.	6:00	Katharine																																							
2. Roll Call <table border="0" style="margin-left: 40px;"> <thead> <tr> <th></th> <th style="text-align: center;">Present</th> <th style="text-align: center;">Absent</th> </tr> </thead> <tbody> <tr><td>Katharine Earhart</td><td style="text-align: center;">_____</td><td style="text-align: center;">_____</td></tr> <tr><td>Crystal Cheng</td><td style="text-align: center;">_____</td><td style="text-align: center;">_____</td></tr> <tr><td>Dominic McDonald</td><td style="text-align: center;">_____</td><td style="text-align: center;">_____</td></tr> <tr><td>Donna Fletcher</td><td style="text-align: center;">_____</td><td style="text-align: center;">_____</td></tr> <tr><td>Beatriz Rojas</td><td style="text-align: center;">_____</td><td style="text-align: center;">_____</td></tr> <tr><td>Shady Shahid</td><td style="text-align: center;">_____</td><td style="text-align: center;">_____</td></tr> <tr><td>Greta Brownlow</td><td style="text-align: center;">_____</td><td style="text-align: center;">_____</td></tr> <tr><td>Tracey Edwards Moore</td><td style="text-align: center;">_____</td><td style="text-align: center;">_____</td></tr> <tr><td>Steve Scheier</td><td style="text-align: center;">_____</td><td style="text-align: center;">_____</td></tr> <tr><td>Shelley Yim</td><td style="text-align: center;">_____</td><td style="text-align: center;">_____</td></tr> <tr><td>Abigail Edelman</td><td style="text-align: center;">_____</td><td style="text-align: center;">_____</td></tr> <tr><td>Asia Laigo</td><td style="text-align: center;">_____</td><td style="text-align: center;">_____</td></tr> </tbody> </table>		Present	Absent	Katharine Earhart	_____	_____	Crystal Cheng	_____	_____	Dominic McDonald	_____	_____	Donna Fletcher	_____	_____	Beatriz Rojas	_____	_____	Shady Shahid	_____	_____	Greta Brownlow	_____	_____	Tracey Edwards Moore	_____	_____	Steve Scheier	_____	_____	Shelley Yim	_____	_____	Abigail Edelman	_____	_____	Asia Laigo	_____	_____	6:01	Katharine
	Present	Absent																																							
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3. Communications <i>Oral Communications</i> – Agenda items only: no individual presentation shall be for more than two (2) minutes and the total time for this purpose shall not exceed sixteen (16) minutes. Ordinarily, Board members will not respond to presentations and no action can be taken. However, the Board may give direction to staff following a presentation.	6:05	Katharine																																							
4. Consent Calendar (Action) All matters listed under the consent agenda are considered by the Board to be routine and will be approved/enacted by the Board in one motion in the form listed below. Unless specifically requested by a Board member for further discussion or removed from the agenda, there will be no discussion of these items prior to the Board votes on them. The director recommends approval of all consent agenda items. 4.1 Approve minutes from August 21, 2019 meeting 4.2 Approve the nomination of Aileen Throne to the Alternatives in Action Board of Directors 4.3 Notice that Dominic McDonald has resigned from Alternatives in Action Board of Directors 4.4 Notice that Shady Shahid has resigned from Alternatives in Action Board of Directors	6:10	Katharine																																							
5. Alternatives in Action High School Governing Committee (Information/Discussion) 5.1 Director’s Report	6:20	Phung																																							
6. 2019-20 Alternatives in Action High School Budget (Information/Action) 6.1 EdTec Financial Presentation (attached)	6:45	Phung/Edtec																																							
7. Discussion Items 7.1 Presentation of Local Indicators	7:00	Phung																																							
8. Acknowledgements & Adjourn Meeting	7:25	Katharine																																							

Alternatives in Action Board of Directors
Minutes of the Governing Committee Meeting
August 21, 2019 6:00 pm to 7:30 pm
(Alternatives in Action High School, 6221 E 17th Street, Oakland, CA, 94621)

Full Board: Crystal Cheng, Steve Scheier, Dominic McDonald, Abigail Edelman, Donna Fletcher, Katharine Earhart, Shady Shahid, Asia Laigo

Board Absent: Beatriz Rojas, Tracey Moore, Shelley Yim

Staff Members Present: Phung Lai, Kenia Rodriguez, Lizbeth Gomez (note taker), Rickey Bartley, Erica Bryant, Ricardo Tavaréz

Youth Members Present: Dawson, Jade, Victoria

Guests Present: Bryce Fleming, Alejandra Rodriguez

1. Welcome! Call to Order; Approval of Agenda (Action/Activity)

Meeting was called to Order at 6:47

Motion to approve agenda: Steve

Seconded by: Crystal

All in favor: Dominic, Abigail, Donna, Shady

All opposed: none

Abstentions: none

2. Roll Call

3. Public Comments

No comments from the general public

4. Consent calendar

Approval of the revised 2019 Personnel Handbook

Motion to approve: Steve

Seconded: Abigail

All in favor: Crystal, Dominic

Opposed: none

Abstentions:

5. Director's Report

Pluses

- Start of the year was fun and exciting
- Overnight Retreat Wednesday, August 28th

- Backpacks donated by Oakland Education Fund and Bank of the West: Every student received a backpack.
- Positive year, a lot of returning students/staff
- Annalisa (extra support)
- Offering class of Life skills, taught by Rickey. Personal and professional development.
- School Planners: students really liked and feel organized.
- Staff: All positions have been filled.
- Assistant Director: Kenia Rodriguez
- Math Coach: Andrew
- Admin Assistant: Carmen

Delta

- No EDP (Extended Day Program) Sports, Sound 101, E-team, Child development.
- Limited Space in classrooms
- Chromebooks missing: Need access to more chromebooks
- Collected data from students in the Sociology Class
- In class community ... So far students felt like coaches have been providing more work to students than community building.
- Students want a Community wide: "I enjoy our community wifes and to me this is like a fun assembly"- *Jade*
- Fun Start of the year: Beach ball activity in Erica's class and Rickey's class. Life Skills class is doing very well and students find the topics very interesting and class is very enjoyable overall.
- Lunch: Students do not enjoy it very much. Students would rather buy chips and fruit from vendors.
- More Space, wish they could use the space across the street.
- Space is limited for sports: Playing Soccer across the street last school year (2018-2019) was fun due to space.
- SEL: wish they had similar classes like 2018-2019 school year. Really liked the Muralists class and Ricardo's class.
- Enrollment Target last year was 180 students and this year we are at 171
- Student Enrollment low and many are enrolled in OUSD schools may be due to January 2019 announcement of the possibilities of school being closed. Students applied to other schools
- Waitlist 8-10 students, we need more students
- Classes: 25-30 students per class
- Constraint: 9th Grade 30 students (goal)
- No new student Interviews conducted
- Newcomers: 23
- Translator needed in classroom
- 2018-2019 newcomer cohort created

Need: math support, literacy support, Admin pieces, close out 18-19

6. 2019-20 Alternatives in Action High School Budget

Ed-Tec presentation for Business and Operations

Update on Payroll and Staffing

Budget Comparison: See page 5

Review of what's happening in the organization - Budget comparison from 2018-2019 school year to this 2019-2020 school year.

Closing out the 2018-2019 school year is a priority (\$260,000)

Goal is 165 ADA and 180 enrollment GOAL

Action Resolution: Resolution to approve the revised 2019-2020 Budget

Motion to approve: Dominic

Seconded: Shady

All in favor: Crystal, Dominic, Steve

Opposed: none

Abstentions: none

Next steps: Fundraise and reach out to our Campaign contacts

7. Board Development

Invite potential board member and also have a student and parent/community member.

Important to be committed and Attendance is important

Be transparent

8. Acknowledgements & Adjourn Meeting

Board Meetings: send out calendar and also engagement calendars like POLs and write nights. Big topics please make time. Board retreat.

Dinners with board members

Meeting Adjourned at 7:52pm

The Board of Directors will provide disability-related modifications or accommodations as needed to any member of the public who wishes to participate in its meetings, upon advance notice. Please call 510-748-4314.

Alternatives in Action

Board Financial Update

BRYCE FLEMING AND ALEJANDRA RODRIGUEZ
NOVEMBER 6, 2019



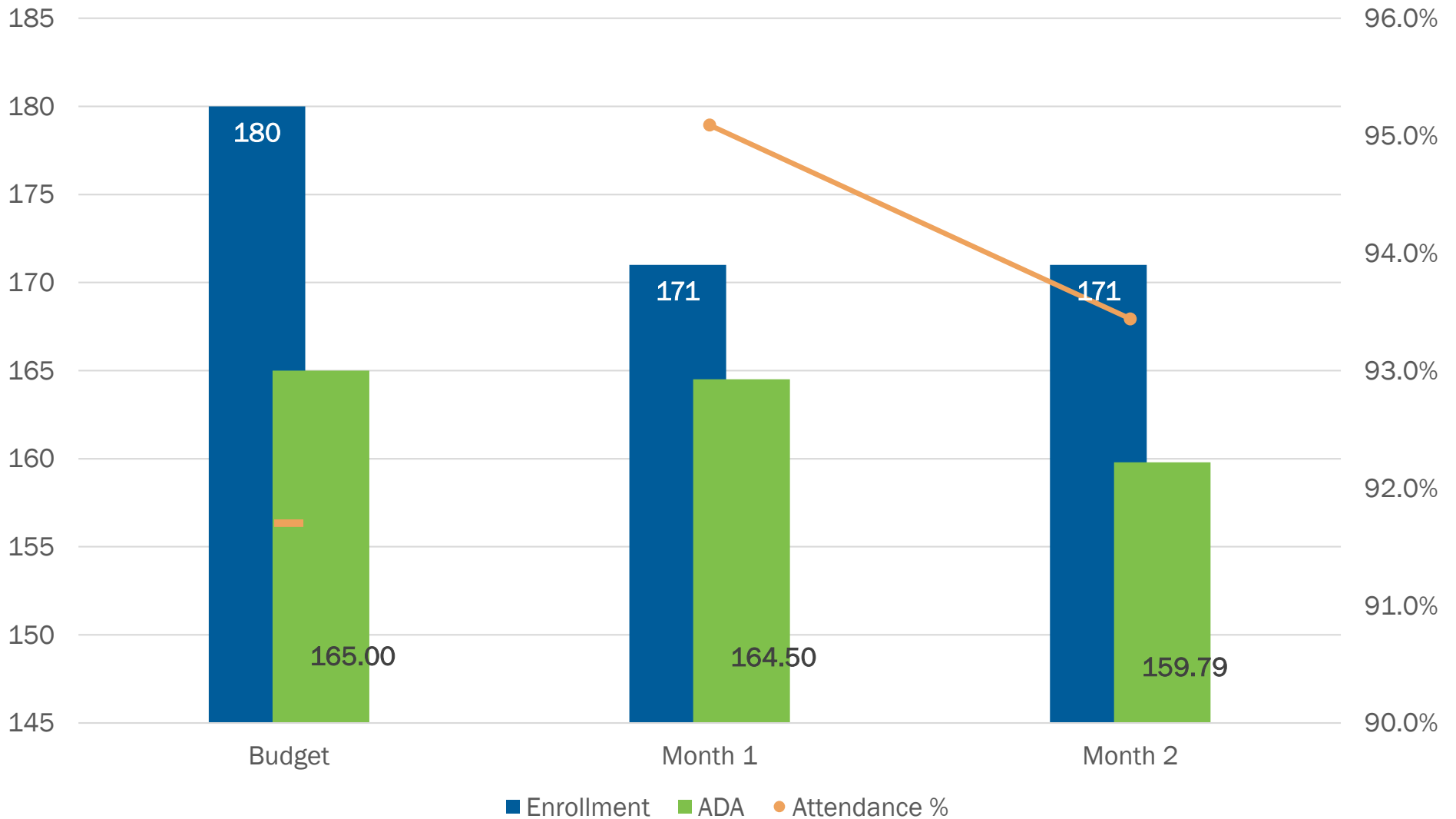
Contents



1. Enrollment and Attendance
2. 2019-20 Financial Update
3. Exhibits
 - A. YTD Financials
 - B. Cash Flow
 - C. Balance Sheet

Enrollment & Attendance

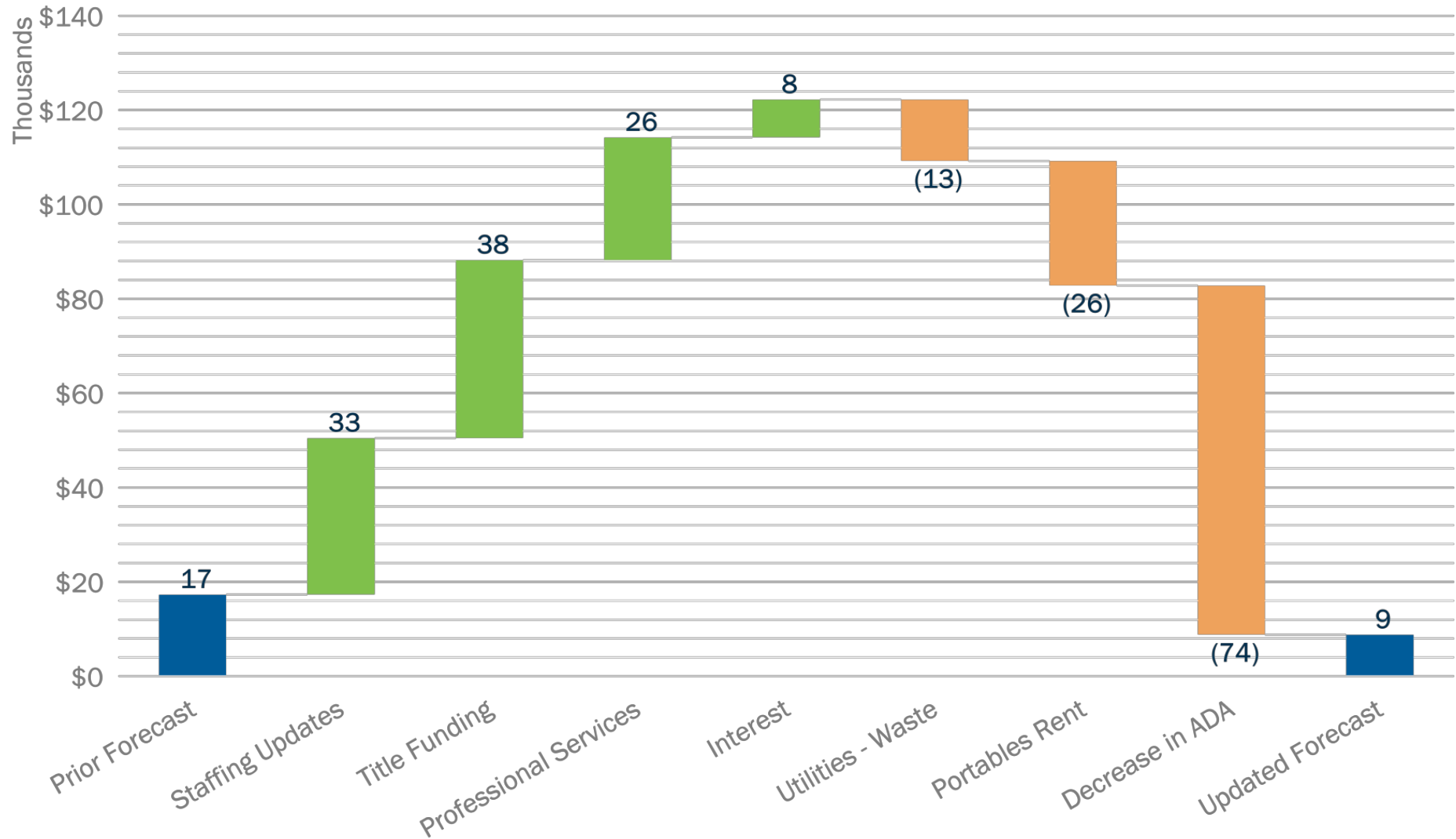
ADA forecast has been adjusted to 159 due to decrease in enrollment



2019-20 Forecast Update



Forecast continues to show positive operating income



2019-20 Forecast Update

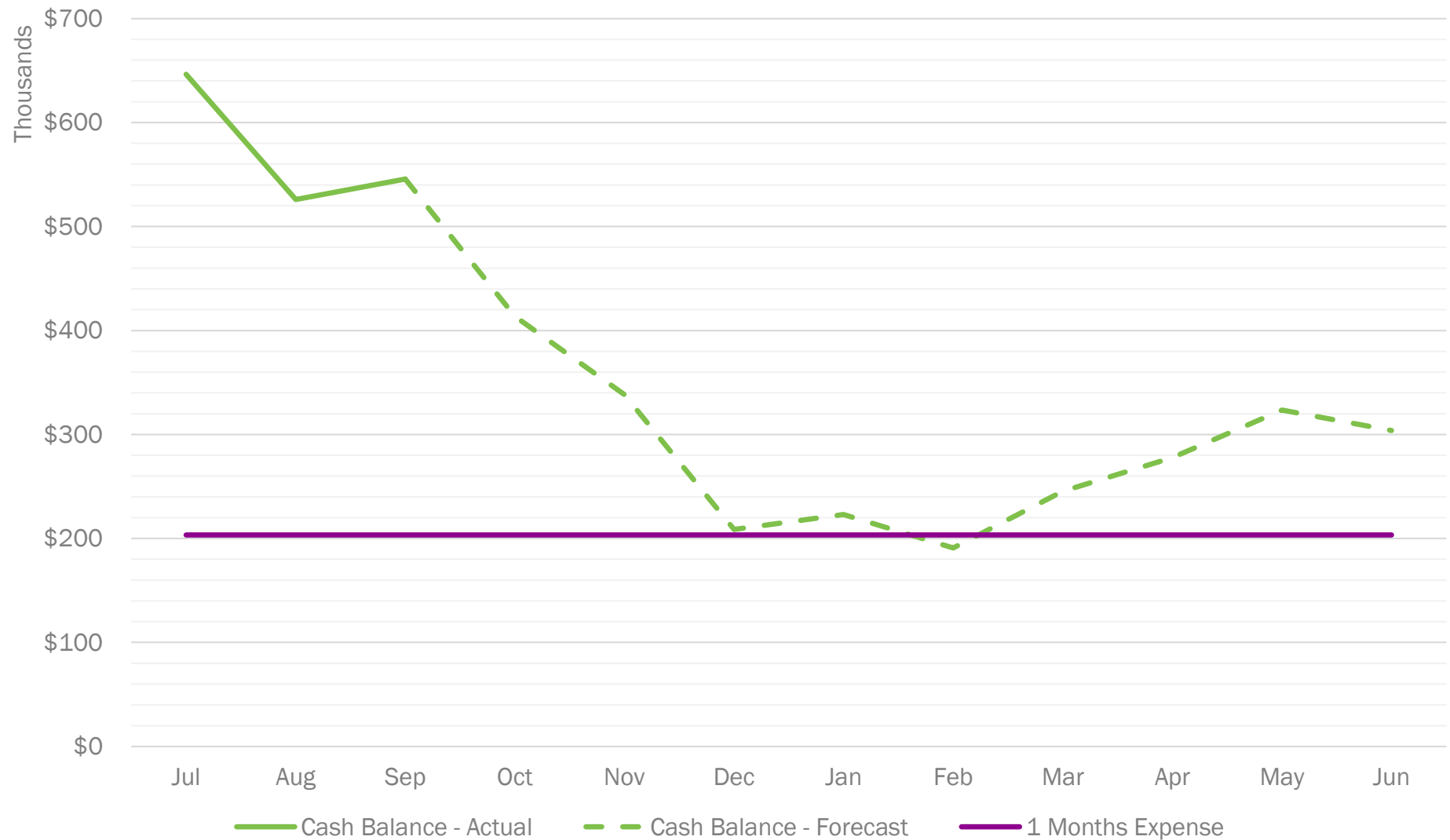


CATEGORY	BOTTOM LINE IMPACT	NOTES
LCFF per ADA	(74,000)	Decreased ADA by 6
Facilities	(39,400)	Rent and waste adjustments
Unbudgeted Expenses	(10,400)	Payroll fees, student assessment, fingerprinting, loan fees
Federal & State Revenue	48,800	Title Funding & SpEd
Compensation and Benefits	33,200	Changes in staffing & vacancy savings
Professional Services	26,000	Cost savings for business services and SpEd contracts
Interest	8,000	Accelerated payment to line of credit
	(7,800)	Total

2019-20 Monthly Cash Balance Projections



Cash balance expected to decrease with repayment of line of credit, but remains above one month's worth of expenses

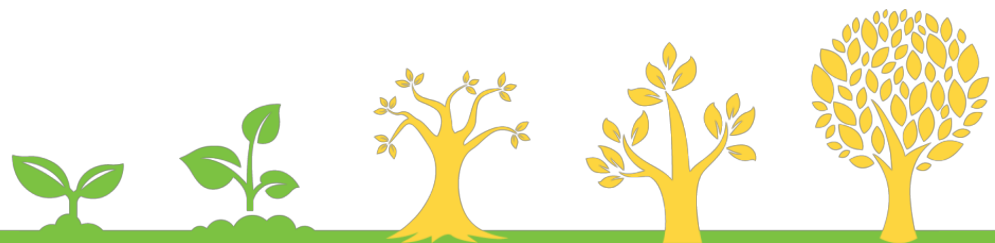


Open Items



- The most accurate balance sheet we have access to is the FY18 audit
 - Differences identified between audit and school financials from FY19
- Uncertainty remains about the payables and receivables from other programs
 - Working with the auditors to reflect all activity from other programs in FY19 financials
- Audit will determine how to proceed with any community/childcare program funds that remain
 - If any assets remain, Board will need to pass a resolution that formalizes the donation of remaining assets to the school

Questions?



Alternatives In Action
Income Statement
As of Sep FY2020

	Actual			YTD	Budget				
	Jul	Aug	Sep	Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
SUMMARY									
Revenue									
LCFE Entitlement	-	64,126	149,336	213,462	2,056,068	1,982,041	(74,027)	1,768,579	11%
Federal Revenue	-	-	-	-	231,211	268,958	37,747	268,958	0%
Other State Revenues	-	-	11,366	11,366	193,523	199,650	6,126	188,284	6%
Local Revenues	380,073	80,424	(460,071)	426	-	98	98	(328)	435%
Fundraising and Grants	-	9	-	9	-	9	9	-	100%
Total Revenue	380,073	144,559	(299,369)	225,263	2,480,802	2,450,756	(30,046)	2,225,493	9%
Expenses									
Compensation and Benefits	77,792	102,604	103,300	283,696	1,199,991	1,166,836	33,156	883,140	24%
Books and Supplies	-	2,620	7,553	10,172	146,000	146,000	-	135,828	7%
Services and Other Operating Expenditures	37,124	44,332	57,449	138,906	1,096,503	1,128,438	(31,935)	989,532	12%
Depreciation	-	-	-	-	-	-	-	-	-
Other Outflows	-	2,588	1,534	4,122	21,000	-	21,000	(4,122)	-
Total Expenses	114,917	152,143	169,836	436,896	2,463,494	2,441,274	22,221	2,004,378	18%
Operating Income	265,156	(7,584)	(469,205)	(211,633)	17,308	9,482	(7,826)	221,115	
Fund Balance									
Beginning Balance (Unaudited)					-	509,447			
Operating Income					17,308	9,482			
Ending Fund Balance					17,308	518,929			
Fund Balance as a % of Expenses					1%	21%			

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	Actual			YTD	Budget				
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KEY ASSUMPTIONS									
Enrollment Summary									
9-12					180	171	(9)		
Total Enrolled					180	171	(9)		
ADA %									
9-12					91.7%	93.0%	1.3%		
Average ADA %					91.7%	93.0%	1.3%		
ADA									
9-12					165.00	159.03	(5.97)		
Total ADA					165.00	159.03	(5.97)		

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REVENUE										
LCFF Entitlement										
8011	Charter Schools General Purpose Entitlement - State Aid	-	64,126	64,126	128,252	1,377,656	1,190,178	(187,478)	1,061,926	11%
8012	Education Protection Account Entitlement	-	-	-	-	257,175	300,074	42,899	300,074	0%
8096	Charter Schools in Lieu of Property Taxes	-	-	85,210	85,210	421,237	491,789	70,552	406,579	17%
SUBTOTAL - LCFF Entitlement		-	64,126	149,336	213,462	2,056,068	1,982,041	(74,027)	1,768,579	11%
Federal Revenue										
8220	Child Nutrition Programs	-	-	-	-	35,000	35,000	-	35,000	0%
8290	Every Student Succeeds Act	-	-	-	-	126,211	129,332	3,121	129,332	0%
8291	Title I	-	-	-	-	57,000	75,147	18,147	75,147	0%
8292	Title II	-	-	-	-	3,500	9,164	5,664	9,164	0%
8293	Title III	-	-	-	-	9,500	10,315	815	10,315	0%
8294	Title IV	-	-	-	-	-	10,000	10,000	10,000	0%
SUBTOTAL - Federal Revenue		-	-	-	-	231,211	268,958	37,747	268,958	0%
Other State Revenue										
8380	Special Ed	-	-	-	-	97,569	104,931	7,362	104,931	0%
8381	Special Education - Entitlement (State	-	-	11,366	11,366	-	-	-	(11,366)	
8520	Child Nutrition - State	-	-	-	-	2,500	2,500	-	2,500	0%
8545	School Facilities Apportionments	-	-	-	-	50,400	50,400	-	50,400	0%
8550	Mandated Cost Reimbursements	-	-	-	-	8,073	8,073	-	8,073	0%
8560	State Lottery Revenue	-	-	-	-	34,155	32,919	(1,236)	32,919	0%
8590	All Other State Revenue	-	-	-	-	826	826	-	826	0%
SUBTOTAL - Other State Revenue		-	-	11,366	11,366	193,523	199,650	6,126	188,284	6%
Local Revenue										
8660	Interest	35	30	32	98	-	98	98	0	100%
8999	Uncategorized Revenue	378,888	80,393	(458,953)	328	-	-	-	(328)	
SUBTOTAL - Local Revenue		380,073	80,424	(460,071)	426	-	98	98	(328)	435%
Fundraising and Grants										
8803	Fundraising	-	9	-	9	-	9	9	-	100%
SUBTOTAL - Fundraising and Grants		-	9	-	9	-	9	9	-	100%
TOTAL REVENUE		380,073	144,559	(299,369)	225,263	2,480,802	2,450,756	(30,046)	2,225,493	9%

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EXPENSES										
Compensation & Benefits										
Certificated Salaries										
1100	Teachers Salaries	26,167	41,276	41,276	108,719	431,376	457,540	(26,164)	348,821	24%
1300	Certificated Supervisor & Administrator Salaries	10,000	16,806	15,833	42,639	120,000	190,000	(70,000)	147,361	22%
1401	Masters Completion	-	-	-	-	2,500	-	2,500	-	
1402	New Hire Bonus	-	-	-	-	1,000	-	1,000	-	
1403	End of Semester	-	-	-	-	1,000	-	1,000	-	
SUBTOTAL - Certificated Salaries		36,167	58,082	57,110	151,358	555,876	647,540	(91,664)	496,182	23%
Classified Salaries										
2100	Classified Instructional Aide Salaries	-	8,043	7,924	15,968	21,840	116,928	(95,088)	100,961	14%
2200	Classified Support Salaries	-	14,835	9,311	24,146	288,815	104,100	184,716	79,953	23%
2300	Classified Supervisor & Administrator Salaries	-	-	-	-	70,000	-	70,000	-	
2400	Classified Clerical & Office Salaries	17,520	9,543	9,278	36,341	86,200	96,200	(10,000)	59,859	38%
2900	Classified Other Salaries	-	2,817	2,926	5,743	-	28,532	(28,532)	22,789	20%
SUBTOTAL - Classified Salaries		17,520	35,238	29,441	82,199	466,855	345,760	121,095	263,562	24%
Employee Benefits										
3300	OASDI-Medicare-Alternative	4,105	7,139	6,621	17,865	78,239	75,987	2,251	58,123	24%
3400	Health & Welfare Benefits	20,001	846	9,736	30,583	74,860	72,989	1,872	42,405	42%
3500	Unemployment Insurance	-	1,299	392	1,691	8,820	9,660	(840)	7,969	18%
3600	Workers Comp Insurance	-	-	-	-	15,341	14,900	441	14,900	0%
SUBTOTAL - Employee Benefits		24,106	9,284	16,749	50,139	177,260	173,535	3,724	123,396	29%
Books & Supplies										
4100	Approved Textbooks & Core Curricula Materials	-	1,174	784	1,958	59,000	59,000	-	57,042	3%
4300	Materials & Supplies	-	-	-	-	2,500	2,500	-	2,500	0%
4325	Instructional Materials & Supplies	-	1,053	1,416	2,470	26,000	26,000	-	23,530	9%
4330	Office Supplies	-	24	82	106	5,000	5,000	-	4,894	2%
4710	Student Food Services	-	-	5,183	5,183	43,500	43,500	-	38,317	12%
4720	Other Food	-	368	87	455	10,000	10,000	-	9,545	5%
SUBTOTAL - Books and Supplies		-	2,620	7,553	10,172	146,000	146,000	-	135,828	7%

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Services & Other Operating Expenses									
5210 Conference Fees	-	-	-	-	10,000	10,000	-	10,000	0%
5215 Travel - Mileage, Parking, Tolls	-	4	86	90	1,000	1,000	-	910	9%
5220 Travel and Lodging	-	-	-	-	1,000	1,000	-	1,000	0%
5225 Travel - Meals & Entertainment	-	-	-	-	500	500	-	500	0%
5300 Dues & Memberships	3,121	1,580	3,854	8,555	45,000	45,000	-	36,445	19%
5400 Insurance	4,689	7,408	-	12,096	25,238	25,238	-	13,142	48%
5510 Utilities - Gas and Electric	-	895	597	1,493	9,000	9,000	-	7,507	17%
5515 Janitorial, Gardening Services & Supplies	2,400	2,758	3,189	8,346	60,000	60,000	-	51,654	14%
5520 Security	373	140	1,691	2,204	6,000	6,000	-	3,796	37%
5525 Utilities - Waste	1,981	1,975	1,547	5,503	7,000	20,000	(13,000)	14,497	28%
5530 Utilities - Water	-	-	682	682	9,000	9,000	-	8,318	8%
5610 Rent	5,960	5,960	5,960	17,880	72,000	98,400	(26,400)	80,520	18%
5615 Repairs and Maintenance - Building	-	179	467	646	15,000	15,000	-	14,354	4%
5616 Repairs and Maintenance - Computers	-	-	283	283	1,000	1,000	-	717	28%
5803 Accounting Fees	-	-	-	-	15,000	15,000	-	15,000	0%
5809 Banking Fees	80	1,151	(1,131)	100	500	500	-	400	20%
5812 Business Services	13,333	16,667	-	30,000	136,000	105,000	31,000	75,000	29%
5815 Consultants - Instructional	-	-	896	896	9,000	9,000	-	8,105	10%
5820 Consultants - Admin	-	-	-	-	10,000	10,000	-	10,000	0%
5821 Consultants- HR	-	-	6,615	6,615	50,000	50,000	-	43,385	13%
5822 Consultants - Clinical	-	-	-	-	5,000	5,000	-	5,000	0%
5826 Directors Contingency	-	-	-	-	123,686	122,450	1,236	122,450	0%
5830 Field Trips Expenses	-	1,100	15,536	16,636	20,500	20,500	-	3,864	81%
5833 Fines and Penalties	-	76	(76)	-	-	76	(76)	76	0%
5836 Fingerprinting	-	-	62	62	-	62	(62)	-	100%
5839 Fundraising Expenses	-	-	-	-	10,000	10,000	-	10,000	0%
5841 Party Expense	-	-	-	-	13,500	13,500	-	13,500	0%
5843 Interest - Loans Less than 1 Year	1,151	1,189	283	2,622	-	13,000	(13,000)	10,378	20%
5845 Legal Fees	-	140	-	140	20,000	20,000	-	19,860	1%
5846 Loan and Financing Fees	-	-	500	500	-	500	(500)	-	100%
5851 Marketing and Student Recruiting	-	-	-	-	10,500	10,500	-	10,500	0%
5854 Consultants- Strategic Initiatives	-	-	-	-	13,329	13,329	-	13,329	0%
5857 Payroll Fees	507	207	190	904	-	3,000	(3,000)	2,096	30%
5860 Printing and Reproduction	181	-	626	808	11,000	11,000	-	10,192	7%
5861 Prior Yr Exp (not accrued)	-	40	-	40	-	40	(40)	-	100%

Alternatives In Action
Income Statement
As of Sep FY2020

		Actual			YTD	Budget				
		Jul	Aug	Sep	Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
5863	Professional Development	-	480	563	1,043	22,000	22,000	-	20,957	5%
5869	Special Education Contract Instructors	-	-	13,871	13,871	320,000	309,793	10,207	295,922	4%
5874	Sports	-	-	-	-	5,000	5,000	-	5,000	0%
5877	Student Activities	-	206	-	206	9,000	9,000	-	8,794	2%
5878	Student Assessment	-	75	-	75	-	12,000	(12,000)	11,925	1%
5881	Student Information System	3,000	1,050	-	4,050	-	6,300	(6,300)	2,250	64%
5884	Substitutes	-	100	797	897	12,000	12,000	-	11,103	7%
5887	Technology Services	-	-	-	-	2,000	2,000	-	2,000	0%
5910	Communications - Internet / Website Fees	-	1,097	362	1,459	7,500	7,500	-	6,041	19%
5915	Postage and Delivery	-	(143)	-	(143)	1,750	1,750	-	1,893	-8%
5920	Communications - Telephone & Fax	349	-	-	349	7,500	7,500	-	7,151	5%
SUBTOTAL - Services & Other Operating Exp.		37,124	44,332	57,449	138,906	1,096,503	1,128,438	(31,935)	989,532	12%
Capital Outlay & Depreciation										
SUBTOTAL - Capital Outlay & Depreciation		-	-	-	-	-	-	-	-	
Other Outflows										
7438	Long term debt - Interest	-	-	-	-	21,000	-	21,000	-	
7999	Uncategorized Expense	-	2,588	1,534	4,122	-	-	-	(4,122)	
SUBTOTAL - Other Outflows		-	2,588	1,534	4,122	21,000	-	21,000	(4,122)	
TOTAL EXPENSES		114,917	152,143	169,836	436,896	2,463,494	2,441,274	22,221	2,004,378	18%

Alternatives In Action
Monthly Cash Forecast
As of Sep FY2020

	2019-20													Forecast	Remaining Balance
	Actuals & Forecast														
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Forecast	Nov Forecast	Dec Forecast	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast	Forecast	Remaining Balance	
Beginning Cash	223,555	646,419	525,970	545,752	413,434	338,460	208,567	223,145	190,794	245,415	277,807	323,433			
REVENUE															
LCFF Entitlement	-	64,126	149,336	113,816	115,427	115,427	199,026	115,427	260,888	236,780	178,923	178,923	1,982,041	253,942	
Federal Revenue	-	-	-	5,833	61,406	2,917	2,917	61,406	2,917	2,917	61,406	2,917	268,958	64,323	
Other State Revenue	-	-	11,366	24,303	9,021	17,095	34,221	9,021	9,021	9,021	21,621	9,021	199,650	45,936	
Other Local Revenue	380,073	80,424	(460,071)	(406)	10	10	10	10	10	10	10	10	98	-	
Fundraising & Grants	-	9	-	(9)	-	-	-	-	-	-	-	-	9	9	
TOTAL REVENUE	380,073	144,559	(299,369)	143,537	185,864	135,448	236,174	185,864	272,836	248,728	261,961	190,871	2,450,756	364,210	
EXPENSES															
Certificated Salaries	36,167	58,082	57,110	40,420	56,908	57,158	56,908	56,908	56,908	56,908	56,908	57,158	647,540	-	
Classified Salaries	17,520	35,238	29,441	23,476	29,309	30,111	30,111	30,111	30,111	30,111	30,111	30,111	345,760	-	
Employee Benefits	24,106	9,284	16,749	15,773	14,075	14,155	18,000	14,619	14,619	12,739	12,739	6,676	173,535	-	
Books & Supplies	-	2,620	7,553	15,092	15,092	15,092	15,092	15,092	15,092	15,092	15,092	15,092	146,000	-	
Services & Other Operating Expenses	37,124	44,332	57,449	126,016	101,485	101,485	101,485	101,485	101,485	101,485	101,485	101,485	1,128,438	51,632	
Capital Outlay & Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Outflows	-	2,588	1,534	(4,122)	-	-	-	-	-	-	-	-	-	-	
TOTAL EXPENSES	114,917	152,143	169,836	216,656	216,869	218,001	221,596	218,215	218,215	216,335	216,335	210,522	2,441,274	51,632	
Operating Cash Inflow (Outflow)	265,156	(7,584)	(469,205)	(73,119)	(31,005)	(82,553)	14,578	(32,351)	54,621	32,392	45,625	(19,651)	9,482	312,578	
Revenues - Prior Year Accruals	243,826	5,518	-	-	19,031	127,661	-	-	-	-	-	-	-	-	
Other Assets	-	-	378,782	-	-	-	-	-	-	-	-	-	-	-	
Due To (From)	-	-	155,305	-	-	-	-	-	-	-	-	-	-	-	
Expenses - Prior Year Accruals	(70,937)	(47,320)	(602)	(58,046)	(63,000)	-	-	-	-	-	-	-	-	-	
Accounts Payable - Current Year	(13,772)	28,486	(19,946)	10,286	-	-	-	-	-	-	-	-	-	-	
Summerholdback for Teachers	-	1,861	1,861	-	-	-	-	-	-	-	-	-	-	-	
Loans Payable (Current)	(1,409)	(101,409)	(26,415)	(1,373)	-	(175,000)	-	-	-	-	-	-	-	-	
Other Liabilities	-	-	-	(10,067)	-	-	-	-	-	-	-	-	-	-	
Ending Cash	646,419	525,970	545,752	413,434	338,460	208,567	223,145	190,794	245,415	277,807	323,433	303,782			

Alternatives In Action
Balance Sheet
As of Sep FY2020

	Jun FY2019	Sep FY2020
ASSETS		
Cash Balance	223,555	545,752
Accounts Receivable	396,036	146,692
Other Current Assets	393,104	14,322
Fixed Assets, Net	363,057	363,057
Due From Others	173,295	17,990
TOTAL ASSETS	1,549,048	1,087,813
LIABILITIES & EQUITY		
Accounts Payable	728,982	618,822
Current Loans and Other Payables	310,620	171,177
Beginning Net Assets	1,300,009	509,447
Net Income (Loss) to Date	(790,562)	(211,633)
TOTAL LIABILITIES & EQUITY	1,549,048	1,087,813